

2009 NRMCA Safety Contest Executive Summary

The National Ready Mixed Concrete Association (NRMCA) Safety Contest has for years been a safety performance and incentive/award program aimed to foster safe practices at ready mixed concrete plants across the nation. In November 2008, the NRMCA Safety Task Group updated the “Excellence in Safety” award to a 3-tier system and began basing the winning facilities off of the latest OSHA / Bureau of Labor Statistics (BLS) Incident Rate available for the ready mixed concrete industry. Starting in 2009 only those plants with an incident rate below the national average will receive awards. The latest BLS data (as of June 1, 2009) shows the ready mixed concrete industry with an incident rate of 5.7. Using the model of the Olympic Games, the 3-tiers of “Excellence in Safety Awards” were broken down into Gold, Silver and Bronze:

Gold – Incident rate equal to zero

Silver – Incident rate greater than zero and equal to or less than 2.85 (1/2 the industry average)

Bronze – Incident rate greater than 2.85 and less than 5.7

Over the past few years the program has grown to become NRMCA’s most popular award recognition program. This year the Safety Contest and Safety Benchmarking Program entry forms were combined and computerized to enhance both programs. The data are analyzed and used to establish industry benchmarks for safe operations. Concrete Producer Magazine cosponsors the NRMCA Safety Contest.

The 2009 NRMCA Safety Contest received 1138 individual plant entries. All entries included safety records from calendar year 2008. NRMCA has estimated that there are currently 6000 – 7000 plants in the United States. The largest category for plants was Gold with 747 Excellence in Safety awards. The Silver category had 17 Excellence in Safety Awards. The Bronze category had 70 awards. According to NRMCA tabulations, over 351 million cubic yards of concrete were shipped in the US in 2008. The total number of plants receiving “*Excellence in Safety*” awards in 2009 is 834.

Analyses and Trends

Since the safety contest began in 1996 more than 13,000 plants have entered, and many of these entered the contest every year since 1996. Total cubic yards continue to be measured, with 54,032,574, reported by participating companies this year. There were 255 lost-time accidents reported by companies in 2008 contest, and there were 87 mixer truck accidents.

	1996	1997	1998	1999	2000	2001	2002
# plants entered	638	812	1208	1148	1379	1083	1181
Total cubic yards	41,747,453	51,282,030	79,141,874	67,946,386	84,422,186	64,447,794	70,116,360
Average cy/plant	65,435	63,155	65,515	59,187	61,487	59,509	59,370
# Lost time accidents	417	448	691	585	560	444	453
# Mixer truck accidents	146	121	294	226	192	177	255

Average accidents/plant	0.88	0.70	0.81	0.71	0.69	0.69	0.60
Certificates awarded	387	543	775	752	936	741	786

	2003	2004	2005	2006	2007	2008
# plants entered	689	933	1123	1234	1185	1138
Total cubic yards	42,226,751	59,235,567	81,403,601	84,017,880	66,014,915	54,032,574
Average cy/plant	61,287	63,489	72,488	68,086	55,862	47,480.3
# Lost time accidents	179	285	285	294	368	255
# Mixer truck accidents	105	181	290	291	133	87
Average accidents/plant	0.41	0.50	0.51	0.47	0.42	0.66
Certificates awarded	509	683	832	921	884	834

2009 "Excellence in Safety – Gold Level"

MOBLEY CONSTRUCTION COMPANY, INC.	NEWPORT	Arkansas
MOBLEY CONSTRUCTION COMPANY, INC.	RUSSELLVILLE	Arkansas
CEMEX	Apache Junction	Arizona
CEMEX	Apache Junction	Arizona
CEMEX	Avondale	Arizona
CEMEX	Buckeye	Arizona
CEMEX	Buckeye	Arizona
CEMEX	CAMP VERDE	Arizona
CEMEX	Casa Grande	Arizona
CEMEX	Casa Grande	Arizona
CEMEX	Deer Valley	Arizona
CEMEX	El Mirage	Arizona
CEMEX	FLAGSTAFF	Arizona
CEMEX	Florence	Arizona
CEMEX	Gilbert	Arizona
CEMEX	Glendale	Arizona
CEMEX	GLOBE	Arizona
CEMEX	HEBER	Arizona
CEMEX	JOSEPH CITY	Arizona

CEMEX	Laveen	Arizona
CEMEX	MARANA	Arizona
CEMEX	MARANA	Arizona
CEMEX	Maricopa	Arizona
CEMEX	Mesa	Arizona
CEMEX	Mesa	Arizona
CEMEX	NOGALES	Arizona
CEMEX	Peoria	Arizona
CEMEX	Phoenix	Arizona
CEMEX	Phoenix	Arizona
CEMEX	Phoenix	Arizona
CEMEX	PRESCOTT VALLEY	Arizona
CEMEX	Queen Creek	Arizona
CEMEX	Queen Creek	Arizona
CEMEX	Sacaton	Arizona
CEMEX	Sacaton	Arizona
CEMEX	SAN LUIS	Arizona
CEMEX	Scottsdale	Arizona
CEMEX	SHOW LOW	Arizona
CEMEX	SNOWFLAKE	Arizona
CEMEX	Sun City	Arizona
CEMEX	TUCSON	Arizona
CEMEX	YUMA	Arizona
CEMEX	Dixon	California
CEMEX	Fernley	Nevada
CEMEX	Marysville	California
CEMEX	Pleasant Grove	California
CEMEX	San Carlos	California
Cemex Construction Materials LLC	Farmersville	California
Cemex Construction Materials LLC	Farmersville	California
Cemex Construction Materials Pacific, LLC	Delano	California
Cemex Construction Materials Pacific, LLC	Delano	California
Cemex Construction Materials Pacific, LLC	French Camp	California
Cemex Construction Materials Pacific, LLC	French Camp	California
Cemex Construction Materials Pacific, LLC	Merced	California
Cemex Construction Materials Pacific, LLC	Merced	California
Cemex Construction Materials Pacific, LLC	Shafter	California
Cemex Construction Materials Pacific, LLC	Shafter	California
Cemex Construction Materials Pacific, LLC	Taft	California
Cemex Construction Materials Pacific, LLC	Taft	California

Cemex Construction Materials Pacific, LLC	Tracy	California
Cemex Construction Materials Pacific, LLC	Tracy	California
Vulcan Materials Company	Avondale	Arizona
Vulcan Materials Company	Gustine	California
Vulcan Materials Company	Los Banos	California
Vulcan Materials Company	Mesa	Arizona
Vulcan Materials Company	Oxnard	California
Vulcan Materials Company	San Diego	California
Vulcan Materials Company	Santa Barbara	California
Vulcan Materials Company	Tehachapi	California
Calaveras Standard Materials, Inc.	Perris	California
Lafarge A & C	Steamboat Springs	Colorado
Lafarge A & C	Derby	Kansas
Aggregate Industries	Aurora	Colorado
Aggregate Industries	Aurora	Colorado
Aggregate Industries	Brighton	Colorado
Aggregate Industries	Brighton	Colorado
Aggregate Industries	Broomfield	Colorado
Aggregate Industries	Broomfield	Colorado
Aggregate Industries	Englewood	Colorado
Aggregate Industries	Englewood	Colorado
Aggregate Industries	Fort Collins	Colorado
Aggregate Industries	Fort Collins	Colorado
Aggregate Industries	Franktown	Colorado
Aggregate Industries	Franktown	Colorado
Aggregate Industries	Fraser	Colorado
Aggregate Industries	Fraser	Colorado
Aggregate Industries	Greeley	Colorado
Aggregate Industries	Greeley	Colorado
Aggregate Industries	Henderson	Colorado
Aggregate Industries	Henderson	Colorado
Aggregate Industries	Idaho Springs	Colorado
Aggregate Industries	Idaho Springs	Colorado
Aggregate Industries	Littleton	Colorado
Aggregate Industries	Littleton	Colorado
Aggregate Industries	Longmont	Colorado
Aggregate Industries	Longmont	Colorado
Lafarge A & C	Albuquerque	New Mexico
Lafarge A & C	Carbondale	Colorado

Lafarge A & C	Colorado Springs	Colorado
Lafarge A & C	Colorado Springs	Colorado
Lafarge A & C	Kansas City	Missouri
Lafarge A & C	Kansas City	Kansas
Lafarge A & C	Laramie	Wyoming
Lafarge A & C	Longmont	Colorado
Lafarge A & C	Loveland	Colorado
Lafarge A & C	New Castle	Colorado
Lafarge A & C	Pueblo West	Colorado
Lafarge A & C	Rio Rancho	New Mexico
Lafarge A & C	Santa Fe	New Mexico
Lafarge A & C	Sugar Creek	Missouri
Lafarge A & C	Warrensburg	Missouri
Lafarge A & C	Woody Creek	Colorado
Lafarge A & C	Ft. Collins	Colorado
Lafarge A & C	Estes Park	Colorado
Metro Mix, LLC	Castle Rock	Colorado
Metro Mix, LLC	Denver	Colorado
Tarmac America LLC.- Titan America Business	Bithlo	Florida
Tarmac America LLC.- Titan America Business	Bunnell	Florida
Tarmac America LLC.- Titan America Business	Davenport	Florida
Tarmac America LLC.- Titan America Business	Daytona Beach	Florida
Tarmac America LLC.- Titan America Business	Orlando	Florida
Tarmac America LLC.- Titan America Business	Winter Garden	Florida
Tarmac America LLC. -Titan America Business	Cocoa	Florida
Tarmac America LLC. -Titan America Business	Deland	Florida
Tarmac America LLC. -Titan America Business	Ft. Pierce	Florida
Tarmac America LLC. -Titan America Business	Jacksonville	Florida
Tarmac America LLC. -Titan America Business	Mangonia Park	Florida
Tarmac America LLC. -Titan America Business	Orange Park	Florida
Cemex	Cocoa	Florida
CEMEX	Davenport	Florida
CEMEX	Eustis	Florida
CEMEX	Okahumpka	Florida
CEMEX	South Daytona	Florida
Cemex Inc	Melbourne	Florida
Cemex Inc	Titusville	Florida
CEMEX USA	BUNNELL	FLORIDA
Cemex USA	Jupiter	Florida
Continental Florida Materials, Inc.	Delray Beach	Florida

Continental Florida Materials, Inc.	Hialeah	Florida
Continental Florida Materials, Inc.	Miami	Florida
Continental Florida Materials, Inc.	Miami	Florida
Continental Florida Materials, Inc.	Pembroke Pines	Florida
Continental Florida Materials, Inc.	Stuart	Florida
Florida Rock Division of Vulcan Materials Co.	Deerfield	Florida
Florida Rock Division of Vulcan Materials Co.	Hialeah	Florida
Florida Rock Division of Vulcan Materials Co.	Hialeah	Florida
Florida Rock Division of Vulcan Materials Co.	LaBelle	Florida
Florida Rock Division of Vulcan Materials Co.	Naples	Florida
Florida Rock Division of Vulcan Materials Co.	Port Charlotte	Florida
Florida Rock Division of Vulcan Materials Co.	Punta Gorda	Florida
Florida Rock Division of Vulcan Materials Co.	Venice	Florida
FLORIDA ROCK DIVISION of VULCAN MATERIALS COMPANY	BUNNELL	FLORIDA
FLORIDA ROCK DIVISION of VULCAN MATERIALS COMPANY	JACKSONVILLE	FLORIDA
FLORIDA ROCK DIVISION of VULCAN MATERIALS COMPANY	JACKSONVILLE	FLORIDA
FLORIDA ROCK DIVISION of VULCAN MATERIALS COMPANY	JACKSONVILLE	FLORIDA
FLORIDA ROCK DIVISION of VULCAN MATERIALS COMPANY	JACKSONVILLE	FLORIDA
FLORIDA ROCK DIVISION of VULCAN MATERIALS COMPANY	KINGSLAND	GEORGIA
FLORIDA ROCK DIVISION of VULCAN MATERIALS COMPANY	PALATKA	FLORIDA
FLORIDA ROCK DIVISION of VULCAN MATERIALS COMPANY	SAINT AUGUSTINE	FLORIDA
Tarmac America LLC. - Titan America Business	Ft. Myers	Florida
Tarmac America LLC. - Titan America Business	Miami	Florida
Tarmac America LLC. - Titan America Business	Nokomis	Florida
Tarmac America LLC. - Titan America Business	Palmetto	Florida
Tarmac America LLC. - Titan America Business	Rotonda West	Florida
Tarmac America LLC. - Titan America Business	Ruskin	Florida
Tarmac America LLC. -Titan America Business	Stuart	Florida
Tarmac America LLC. -Titan America Business	Vero	Florida
Vulcan Materials Company	Brookville	Florida
Vulcan Materials Company	Hudson	Florida
Vulcan Materials Company	Riverview	Florida
Florida Rock Division of Vulcan Materials Co.	Deerfield	Florida
Florida Rock Division of Vulcan Materials Co.	Hialeah	Florida
Florida Rock Division of Vulcan Materials Co.	LaBelle	Florida

Florida Rock Division of Vulcan Materials Co.	Naples	Florida
Florida Rock Division of Vulcan Materials Co.	Port Charlotte	Florida
Florida Rock Division of Vulcan Materials Co.	Punta Gorda	Florida
Florida Rock Division of Vulcan Materials Co.	Venice	Florida
Florida Rock a Division of Vulcan Materials Company	Auburndale	Florida
Florida Rock a Division of Vulcan Materials Company	Bartow	Florida
Florida Rock a Division of Vulcan Materials Company	Clermont	Florida
Florida Rock a Division of Vulcan Materials Company	Daytona	Florida
Florida Rock a Division of Vulcan Materials Company	Haines City	Florida
Florida Rock a Division of Vulcan Materials Company	Kissimmee	Florida
Florida Rock a Division of Vulcan Materials Company	Lake Wales	Florida
Florida Rock a Division of Vulcan Materials Company	Lakeland	Florida
Florida Rock a Division of Vulcan Materials Company	Leesburg	Florida
Florida Rock a Division of Vulcan Materials Company	Orlando	Florida
Florida Rock a Division of Vulcan Materials Company	Orlando	Florida
Florida Rock a Division of Vulcan Materials Company	Orlando	Florida
Florida Rock a Division of Vulcan Materials Company	Oviedo	Florida
Florida Rock a Division of Vulcan Materials Company	Sanford	Florida
Florida Rock a Division of Vulcan Materials Company	Winter Garden	Florida
Florida Rock Division of Vulcan Materials Company.	Cairo	Georgia
Florida Rock Division of Vulcan Materials Company.	Camilla	Georgia
Florida Rock Division of Vulcan Materials Company.	High Springs	Florida
Florida Rock Division of Vulcan Materials Company.	Holder	Florida
Florida Rock Division of Vulcan Materials Company.	Lloyd	Florida
Florida Rock Division of Vulcan Materials Company.	Ocala	Florida
Florida Rock Division of Vulcan Materials Company.	Ocala	Florida
Florida Rock Division of Vulcan Materials Company.	Perry	Florida
Florida Rock Division of Vulcan Materials Company.	Quincy	Florida
Florida Rock Division of Vulcan Materials Company.	Starke	Florida
Florida Rock Division of Vulcan Materials Company.	Thomasville	Georgia
AMERICRETE dba G & B REDI MIX	BOISE	IDAHO
Interstate Concrete & Asphalt	Coeur d'Alene	Idaho
Interstate Concrete & Asphalt	Elk	Washington
Interstate Concrete & Asphalt	Oldtown	Idaho
Interstate Concrete & Asphalt	Sandpoint	Idaho
Meyer Material Company	Harvard	Illinois
Meyer Material Company	Huntly	Illinois
Meyer Material Company	Kenosha	Wisconsin
Meyer Material Company	Loves Park	Illinois
Meyer Material Company	Marengo	Illinois

Ozinga Ready Mix Concrete Inc	Cedar Lake	Indiana
Ozinga Ready Mix Concrete Inc	Chicago	Illinois
Ozinga Ready Mix Concrete Inc	Huntley	Illinois
Ozinga Ready Mix Concrete Inc	Portage	Indiana
Ozinga Ready Mix Concrete Inc.	Chicago	Illinois
Ozinga Ready Mix Concrete Inc.	Crown Point	Indiana
Ozinga Ready Mix Concrete Inc.	Hampshire	Illinois
Ozinga Ready Mix Concrete Inc.	New Buffalo	Michigan
Ozinga Ready Mix Concrete Inc.	Schererville	Indiana
Ozinga Ready Mix Concrete Inc.	Valparasio	Indiana
Builders Concrete and Supply Co., Inc.	Indianapolis	Indiana
Builders Concrete and Supply Co., Inc.	Indianapolis	Indiana
Builders Concrete and Supply Co., Inc.	Whitestown	Indiana
Irving Materials, Inc.	Ashland City	Tennessee
Irving Materials, Inc.	Bardstown	Kentucky
Irving Materials, Inc.	Bedford	Kentucky
Irving Materials, Inc.	Bedford	Indiana
Irving Materials, Inc.	Boonville	Indiana
Irving Materials, Inc.	Bowling Green	Kentucky
Irving Materials, Inc.	Bowling Green	Kentucky
Irving Materials, Inc.	Brandenburg	Kentucky
Irving Materials, Inc.	Brazil	Indiana
Irving Materials, Inc.	Brookville	Indiana
Irving Materials, Inc.	Cambridge City	Indiana
Irving Materials, Inc.	Campbellsville	Kentucky
Irving Materials, Inc.	Central City	Kentucky
Irving Materials, Inc.	Clarksville	Indiana
Irving Materials, Inc.	Clarksville	Tennessee
Irving Materials, Inc.	Clinton	Indiana
Irving Materials, Inc.	Connersville	Indiana
Irving Materials, Inc.	Corydon	Indiana
Irving Materials, Inc.	Crawfordsville	Indiana
Irving Materials, Inc.	Crossville	Tennessee
Irving Materials, Inc.	Dayton	Tennessee
Irving Materials, Inc.	Decatur	Tennessee
Irving Materials, Inc.	Dickson	Tennessee
Irving Materials, Inc.	Dover	Tennessee
Irving Materials, Inc.	Elkton	Kentucky
Irving Materials, Inc.	Fayetteville	Tennessee
Irving Materials, Inc.	Fort Branch	Kentucky

Irving Materials, Inc.	Frankfort	Kentucky
Irving Materials, Inc.	Frankfort	Indiana
Irving Materials, Inc.	Franklin	Kentucky
Irving Materials, Inc.	Ft. Campbell	Kentucky
Irving Materials, Inc.	Ghent	Kentucky
Irving Materials, Inc.	Glasgow	Kentucky
Irving Materials, Inc.	Greenburg	Indiana
Irving Materials, Inc.	Greenfield	Indiana
Irving Materials, Inc.	Greenville	Kentucky
Irving Materials, Inc.	Harrodsburg	Kentucky
Irving Materials, Inc.	Hartford City	Indiana
Irving Materials, Inc.	Henderson	Kentucky
Irving Materials, Inc.	Hopkinsville	Kentucky
Irving Materials, Inc.	Horse Cave	Kentucky
Irving Materials, Inc.	Indianapolis	Indiana
Irving Materials, Inc.	Indianapolis	Indiana
Irving Materials, Inc.	Indianapolis	Indiana
Irving Materials, Inc.	Jamestown	Tennessee
Irving Materials, Inc.	Kokomo	Indiana
Irving Materials, Inc.	Lawrenceburg	Kentucky
Irving Materials, Inc.	Lawrenceburg	Tennessee
Irving Materials, Inc.	Lebanon	Kentucky
Irving Materials, Inc.	Lebanon	Tennessee
Irving Materials, Inc.	Leitchfield	Kentucky
Irving Materials, Inc.	Livingston	Tennessee
Irving Materials, Inc.	Logansport	Indiana
Irving Materials, Inc.	Madisonville	Kentucky
Irving Materials, Inc.	Manchester	Tennessee
Irving Materials, Inc.	Marion	Indiana
Irving Materials, Inc.	Martinsville	Indiana
Irving Materials, Inc.	Mooresville	Indiana
Irving Materials, Inc.	Morganfield	Kentucky
Irving Materials, Inc.	Morgantown	Kentucky
Irving Materials, Inc.	Morrison	Tennessee
Irving Materials, Inc.	Mt. Juliet	Tennessee
Irving Materials, Inc.	Mt. Vernon	Kentucky
Irving Materials, Inc.	Mt. Washington	Kentucky
Irving Materials, Inc.	Murfreesboro	Tennessee
Irving Materials, Inc.	New Albany	Indiana
Irving Materials, Inc.	Noblesville	Indiana

Irving Materials, Inc.	Oak Grove	Kentucky
Irving Materials, Inc.	Oxford	Ohio
Irving Materials, Inc.	Peru	Indiana
Irving Materials, Inc.	Radcliff	Kentucky
Irving Materials, Inc.	Remington	Indiana
Irving Materials, Inc.	Russellville	Kentucky
Irving Materials, Inc.	Salem	Indiana
Irving Materials, Inc.	Scottsburg	Indiana
Irving Materials, Inc.	Scottsville	Kentucky
Irving Materials, Inc.	Shelbyville	Kentucky
Irving Materials, Inc.	Sparta	Tennessee
Irving Materials, Inc.	Spencer	Indiana
Irving Materials, Inc.	Spring Hill	Tennessee
Irving Materials, Inc.	Springfield	Kentucky
Irving Materials, Inc.	Sullivan	Indiana
Irving Materials, Inc.	Taylorsville	Kentucky
Irving Materials, Inc.	Tipton	Indiana
Irving Materials, Inc.	Tullahoma	Tennessee
Irving Materials, Inc.	Walton	Kentucky
Irving Materials, Inc.	Warsaw	Kentucky
Irving Materials, Inc.	Washington	Indiana
Irving Materials, Inc.	Whiteland	Indiana
Irving Materials, Inc.	Winamac	Indiana
Irving Materials, Inc.	Winchester	Kentucky
Lafarge	Bufallo	New York
Lafarge	Buffalo	New York
Lafarge	Lancaster	New York
Lafarge	Lockport	New York
Lafarge	Tonawanda	New York
Lafarge Mid Atlantic, Inc.	Cockeysville	Maryland
Lafarge Mid Atlantic, Inc.	Hagerstown	Maryland
Lafarge Mid Atlantic, Inc.	Jessup	Maryland
Lafarge Mid Atlantic, Inc.	Joppa	Maryland
Lafarge Mid Atlantic, Inc.	Marriottsville	Maryland
Lafarge Mid Atlantic, Inc.	Warfordsburg	Pennsylvania
S&G Concrete	Baltimore	Maryland
S&G Concrete	Finksburg	Maryland
S&G Concrete	Odenton	Maryland
C & D Concrete	Bishopville	Maryland
Chaney Enterprises	Crofton	Maryland

Chaney Enterprises	Prince Frederick	Maryland
Aggregate Industries	Angola	Indiana
Aggregate Industries	Bremen	Indiana
Aggregate Industries	Elkhart	Indiana
Aggregate Industries	Goshen	Indiana
Aggregate Industries	South Bend	Indiana
Champion Concrete, Inc.	Iron Mountain	Michigan
Champion Concrete, Inc.	Iron Mountain	Michigan
Champion Concrete, Inc.	Iron Mountain	Michigan
Champion Concrete, Inc.	Springerville	Arizona
Champion Concrete, Inc.	Virginia City	Virginia
Champion Concrete, Inc.	Virginia City	Virginia
Cornillie Concrete	Bear Lake	Michigan
Superior Materials LLC	Howell	Michigan
Superior Materials LLC	Sterling Heights	Michigan
SEMO Ready Mix	Cape Girardeau	Missouri
SEMO Ready Mix	Cape Girardeau	Missouri
SEMO Ready Mix	Jackson	Missouri
SEMO Ready Mix	Puxico	Missouri
SEMO Ready Mix	Sikeston	Missouri
Aggregate Industries	Belle Plaine	Minnesota
Aggregate Industries	Le Sueur	Minnesota
Aggregate Industries	Shakopee	Minnesota
Cemstone Products. Co.	Aitkin	Minnesota
Cemstone Products. Co.	Arlington	Minnesota
Cemstone Products. Co.	Cannon Falls	Minnesota
Cemstone Products. Co.	Carlton	Minnesota
Cemstone Products. Co.	East Bethel	Minnesota
Cemstone Products. Co.	Elk River	Minnesota
Cemstone Products. Co.	Isle	Minnesota
Cemstone Products. Co.	Rock Creek	Minnesota
Cemstone Ready Mix Co.	Dresser	Wisconsin
Cemstone Ready Mix Co.	Durand	Wisconsin
Cemstone Ready Mix Co.	Spooner	Wisconsin
Cemstone Ready Mix Co.	Turtle Lake	Wisconsin
Christian County Concrete Company	Nixa	Missouri
Concrete Company of Springfield	Republic	Missouri
Concrete Company of the Ozarks	Hollister	Missouri
Delta Companies, Inc. / Delta Concrete	Caruthersville	Missouri
Delta Companies, Inc. / Delta Concrete	Jackson	Missouri

Delta Companies, Inc. / Delta Concrete	Poplar Bluff	Missouri
Bayou Concrete, LLC	Bay St. Louis	Mississippi
Bayou Concrete, LLC	Biloxi	Mississippi
Bayou Concrete, LLC	Citronelle	Alabama
Bayou Concrete, LLC	Jackson	Alabama
Bayou Concrete, LLC	McIntosh	Alabama
Bayou Concrete, LLC	McIntosh	Alabama
Bayou Concrete, LLC	Mobile	Alabama
Bayou Concrete, LLC	Picayune	Mississippi
MMC Materials, Inc.	Aberdeen	Mississippi
MMC Materials, Inc.	Amory	Mississippi
MMC Materials, Inc.	Batesville	Mississippi
MMC Materials, Inc.	Brandon	Mississippi
MMC Materials, Inc.	Calhoun	Mississippi
MMC Materials, Inc.	Carthage	Mississippi
MMC Materials, Inc.	Cleveland	Mississippi
MMC Materials, Inc.	Collierville	Tennessee
MMC Materials, Inc.	Columbia	Mississippi
MMC Materials, Inc.	Columbus	Mississippi
MMC Materials, Inc.	Columbus	Mississippi
MMC Materials, Inc.	Eupora	Mississippi
MMC Materials, Inc.	Fulton	Mississippi
MMC Materials, Inc.	Greenville	Mississippi
MMC Materials, Inc.	Greenwood	Mississippi
MMC Materials, Inc.	Hattiesburg	Mississippi
MMC Materials, Inc.	Horn Lake	Mississippi
MMC Materials, Inc.	Houston	Mississippi
MMC Materials, Inc.	Indianola	Mississippi
MMC Materials, Inc.	Jacksonville	Mississippi
MMC Materials, Inc.	Kosciusko	Mississippi
MMC Materials, Inc.	Louisville	Mississippi
MMC Materials, Inc.	Madison	Mississippi
MMC Materials, Inc.	Memphis	Tennessee
MMC Materials, Inc.	Oak Grove	Mississippi
MMC Materials, Inc.	Oakland	Tennessee
MMC Materials, Inc.	Port Gibson	Mississippi
MMC Materials, Inc.	Starkville	Mississippi
MMC Materials, Inc.	Tallulah	Louisiana
MMC Materials, Inc.	Vicksburg	Mississippi
MMC Materials, Inc.	West Point	Mississippi

MMC Materials, Inc.	Wiggins	Mississippi
MMC Materials, Inc.	Winona	Mississippi
MMC Materials, Inc.	Yazoo	Mississippi
Cemex	Aberdeen	North Carolina
Cemex	Burlington	North Carolina
Cemex	Concord	North Carolina
Cemex	Hamlet	North Carolina
Cemex	King	North Carolina
Cemex	Lexington	North Carolina
Cemex	Mount Airy	North Carolina
Cemex	Mount Airy	North Carolina
Cemex	Stokesdale	North Carolina
Cemex	Thomasville	North Carolina
Cemex	Winston-Salem	North Carolina
Chandler Concrete Company, Inc.	Altavista	Virginia
Chandler Concrete Company, Inc.	Ashboro	North Carolina
Chandler Concrete Company, Inc.	Birlington	North Carolina
Chandler Concrete Company, Inc.	Boone	North Carolina
Chandler Concrete Company, Inc.	Botetourt	Virginia
Chandler Concrete Company, Inc.	Briscoe	North Carolina
Chandler Concrete Company, Inc.	Burlington	North Carolina
Chandler Concrete Company, Inc.	Christiansburg	Virginia
Chandler Concrete Company, Inc.	Danville	Virginia
Chandler Concrete Company, Inc.	Dublin	Virginia
Chandler Concrete Company, Inc.	Durham	North Carolina
Chandler Concrete Company, Inc.	Eden	North Carolina
Chandler Concrete Company, Inc.	Greensboro	North Carolina
Chandler Concrete Company, Inc.	Greensboro	North Carolina
Chandler Concrete Company, Inc.	Haw River	North Carolina
Chandler Concrete Company, Inc.	Jefferson	North Carolina
Chandler Concrete Company, Inc.	Madison	North Carolina
Chandler Concrete Company, Inc.	Moneta	Virginia
Chandler Concrete Company, Inc.	Mountain City	Tennessee
Chandler Concrete Company, Inc.	Pearisburg	Virginia
Chandler Concrete Company, Inc.	Pitsboro	North Carolina
Chandler Concrete Company, Inc.	Randleman	North Carolina
Chandler Concrete Company, Inc.	Reidsville	North Carolina
Chandler Concrete Company, Inc.	Roxboro	North Carolina
Chandler Concrete Company, Inc.	Salem	Virginia
Chandler Concrete Company, Inc.	Salisbury	North Carolina

Chandler Concrete Company, Inc.	Siler City	North Carolina
Chandler Concrete Company, Inc.	South Boston	Virginia
Chandler Concrete Company, Inc.	Sparta	North Carolina
Chandler Concrete Company, Inc.	West Jefferson	North Carolina
Chandler Concrete Company, Inc.	Wytheville	Virginia
CONCRETE SUPPLY CO.	Albemarle	North Carolina
CONCRETE SUPPLY CO.	Blythewood	South Carolina
CONCRETE SUPPLY CO.	Charlotte	North Carolina
CONCRETE SUPPLY CO.	Charlotte	North Carolina
CONCRETE SUPPLY CO.	Cliffside	North Carolina
CONCRETE SUPPLY CO.	Columbia	South Carolina
CONCRETE SUPPLY CO.	Denver	North Carolina
S&W Ready Mix Concrete Co.	Burgaw	North Carolina
S&W Ready Mix Concrete Co.	Castle Hayne	North Carolina
S&W Ready Mix Concrete Co.	Clinton	North Carolina
S&W Ready Mix Concrete Co.	Conway	South Carolina
S&W Ready Mix Concrete Co.	Elizabethtown	North Carolina
S&W Ready Mix Concrete Co.	Fayetteville	North Carolina
S&W Ready Mix Concrete Co.	Georgetown	South Carolina
S&W Ready Mix Concrete Co.	Goldsboro	North Carolina
S&W Ready Mix Concrete Co.	Havelock	North Carolina
S&W Ready Mix Concrete Co.	Hubert	North Carolina
S&W Ready Mix Concrete Co.	Jacksonville	North Carolina
S&W Ready Mix Concrete Co.	Little River	South Carolina
S&W Ready Mix Concrete Co.	Lumberton	North Carolina
S&W Ready Mix Concrete Co.	Murrell's Inlet	South Carolina
S&W Ready Mix Concrete Co.	Newton Grove	North Carolina
S&W Ready Mix Concrete Co.	Spring Lake	North Carolina
S&W Ready Mix Concrete Co.	Supply	North Carolina
S&W Ready Mix Concrete Co.	Wallace	North Carolina
S&W Ready Mix Concrete Co.	Whiteville	North Carolina
Southern Concrete Materials	Andrews	North Carolina
Southern Concrete Materials	Asheville	North Carolina
Southern Concrete Materials	Blairsville	Georgia
Southern Concrete Materials	Brevard	North Carolina
Southern Concrete Materials	Bryson City	North Carolina
Southern Concrete Materials	Canton	North Carolina
Southern Concrete Materials	Charlotte	North Carolina
Southern Concrete Materials	Charlotte	North Carolina

Southern Concrete Materials	Charlotte	North Carolina
Southern Concrete Materials	Dallas	North Carolina
Southern Concrete Materials	Enka	North Carolina
Southern Concrete Materials	Franklin	North Carolina
Southern Concrete Materials	Hayesville	North Carolina
Southern Concrete Materials	McCaysville	Georgia
Southern Concrete Materials	Mills River	North Carolina
Southern Concrete Materials	Murphy	North Carolina
Southern Concrete Materials	Salisbury	North Carolina
Southern Concrete Materials	Sherills Ford	North Carolina
Southern Concrete Materials	Sylva	North Carolina
Southern Concrete Materials	Van Wyck	South Carolina
Eastern Concrete Materials, Inc.	Jersey City	New Jersey
Eastern Concrete Materials, Inc.	Riverdale	New Jersey
Hanson Aggregates New York, LLC	East Rochester	New York
Hanson Aggregates New York, LLC	Phelps	New York
Aggregate Industries	North Las Vegas	Nevada
Hanson Aggregates New York, LLC	Horseheads	New York
Hanson Aggregates New York, LLC	Penn Yan	New York
All Ohio Ready Mix - Maumee	Maumee	Ohio
All Ohio Ready Mix - Napoleon	Napoleon	Ohio
All Ohio Ready Mix - Perrysburg	Perrysburg	Ohio
All Ohio Ready Mix - Stickney	Toledo	Ohio
All Ohio Ready Mix - Swanton	Swanton	Ohio
All Ohio Ready Mix - Sylvania	Sylvania	Ohio
Anderson Concrete Corp.	Columbus	Ohio
Anderson Concrete Corp.	Columbus	Ohio
Anderson Concrete Corp.	Columbus	Ohio
Anderson Concrete Corp.	Columbus	Ohio
Anderson Concrete Corp.	Westerville	Ohio
Anderson Concrete Corp.	Westerville	Ohio
Buckeye Ready-Mix LLC	Fredericktown	Ohio
Buckeye Ready-Mix LLC	Lancaster	Ohio
Buckeye Ready-Mix LLC	Lockbourne	Ohio
Buckeye Ready-Mix LLC	Marion	Ohio
Buckeye Ready-Mix LLC	Newark	Ohio
Buckeye Ready-Mix LLC	Reynoldsburg	Ohio
Buckeye Ready-Mix LLC	Upper Sandusky	Ohio
Buckeye Ready-Mix LLC	West Jefferson	Ohio
Hanson Aggregates Davon LLC	Hillsboro	Ohio

Hanson Aggregates Davon LLC	Peebles	Ohio
Hanson Aggregates Davon LLC	Piketon	Ohio
Hanson Aggregates Davon LLC	Washington Court House	Ohio
Hanson Aggregates Davon LLC	Wilmington	Ohio
Kuhlman Concrete, LLC	Adrian	Michigan
Kuhlman Concrete, LLC	Fort Myers	Florida
Kuhlman Concrete, LLC	Monroe	Michigan
Ernst Concrete	Ballground	Georgia
Ernst Concrete	Batavia	Ohio
Ernst Concrete	Fairborn	Ohio
Ernst Concrete	Jefferson	Georgia
Ernst Concrete	Portland	Indiana
Ernst Concrete	Richmond	Indiana
Ernst Concrete	Sellersburg	Indiana
Ernst Concrete	Springfield	Ohio
Ernst Concrete	Stillwater	Ohio
Ernst Concrete	Troy	Ohio
Ernst Concrete	Winchester	Indiana
Ernst Concrete	Xenia	Ohio
Moraine Materials Co.	Devon	Ohio
Moraine Materials Co.	Germantown	Ohio
Moraine Materials Co.	Ross	Ohio
Moraine Materials Co.	Spring Valley	Ohio
Atlas-Tuck Concrete	Frederick	Oklahoma
Lafarge Canada Inc.	Arthur	Ontario
Lafarge Canada Inc.	Belleville	Ontario
Lafarge Canada Inc.	Bonaventure	Quebec
Lafarge Canada Inc.	Bracebridge	Ontario
Lafarge Canada Inc.	Brantford	Ontario
Lafarge Canada Inc.	Brockville	Ontario
Lafarge Canada Inc.	Brossard	Quebec
Lafarge Canada Inc.	Cayuga	Ontario
Lafarge Canada Inc.	Chatham	Ontario
Lafarge Canada Inc.	Cobourg	Ontario
Lafarge Canada Inc.	Collingwood	Ontario
Lafarge Canada Inc.	Cornwall	Ontario
Lafarge Canada Inc.	Ear Falls	Ontario
Lafarge Canada Inc.	Fenelon Falls	Ontario
Lafarge Canada Inc.	Fredericton	New Brunswick

Lafarge Canada Inc.	Gatineau	Quebec
Lafarge Canada Inc.	Gracefield	Quebec
Lafarge Canada Inc.	Guelph	Ontario
Lafarge Canada Inc.	Hamilton	Ontario
Lafarge Canada Inc.	Hamilton	Ontario
Lafarge Canada Inc.	Hemlo	Ontario
Lafarge Canada Inc.	Kemptville	Ontario
Lafarge Canada Inc.	Kenora	Ontario
Lafarge Canada Inc.	Kidd Creek	Ontario
Lafarge Canada Inc.	Kingston	Ontario
Lafarge Canada Inc.	Kingston	Ontario
Lafarge Canada Inc.	Lindsay	Ontario
Lafarge Canada Inc.	Listowel	Ontario
Lafarge Canada Inc.	London	Ontario
Lafarge Canada Inc.	Maniwaki	Quebec
Lafarge Canada Inc.	M'Chigeeng First Nation	Ontario
Lafarge Canada Inc.	Mirimachi	New Brunswick
Lafarge Canada Inc.	Moncton	New Brunswick
Lafarge Canada Inc.	Mont Larier	Quebec
Lafarge Canada Inc.	Montreal	Quebec
Lafarge Canada Inc.	Napanee	Ontario
Lafarge Canada Inc.	Niagara Falls	Ontario
Lafarge Canada Inc.	North Bay	Ontario
Lafarge Canada Inc.	North Bay	Ontario
Lafarge Canada Inc.	Oromocto	New Brunswick
Lafarge Canada Inc.	Ottawa	Ontario
Lafarge Canada Inc.	Parkhill	Ontario
Lafarge Canada Inc.	Peribonka	Quebec
Lafarge Canada Inc.	Peterborough	Ontario
Lafarge Canada Inc.	PontyPool	Ontario
Lafarge Canada Inc.	Port Perry	Ontario
Lafarge Canada Inc.	Red Lake	Ontario
Lafarge Canada Inc.	Renfrew	Ontario
Lafarge Canada Inc.	Saint John	New Brunswick
Lafarge Canada Inc.	Sault Ste Marie	Ontario
Lafarge Canada Inc.	Smiths Falls	Ontario
Lafarge Canada Inc.	Springhill	Nova Scotia
Lafarge Canada Inc.	St. Faustin	Quebec
Lafarge Canada Inc.	St. Jerome	Quebec

Lafarge Canada Inc.	St. Laurent	Quebec
Lafarge Canada Inc.	St. Philippe	Quebec
Lafarge Canada Inc.	Ste. Adele	Quebec
Lafarge Canada Inc.	Sussex	New Brunswick
Lafarge Canada Inc.	Terrebonne	Quebec
Lafarge Canada Inc.	Thessalon	Ontario
Lafarge Canada Inc.	Thunder Bay	Ontario
Lafarge Canada Inc.	Tillsonburg	Ontario
Lafarge Canada Inc.	Truro	Nova Scotia
Lafarge Canada Inc.	Umbata Falls	New Brunswick
Lafarge Canada Inc.	Vaudreuil	Quebec
Lafarge Canada Inc.	Waterford	Ontario
Lafarge Canada Inc.	Wawa	Ontario
Lafarge Canada Inc.	Windsor	Ontario
Lafarge Canada Inc.	Woodstock	Ontario
Lafarge Canada Inc.	Yarmouth	Nova Scotia
Knife River Materials	Central Point	Oregon
KnifeRiver Materials	Roseburg	Oregon
Hanson Aggregates New York, LLC	Alfred Station	New York
Hanson Aggregates New York, LLC	Batavia	New York
Hanson Aggregates New York, LLC	Dunkirk	New York
Hanson Aggregates New York, LLC	Pavilion	New York
Star Ready Mix	Gurabo	Puerto Rico
Star Ready Mix	Gurabo	Puerto Rico
Cemex	Blacksburg	South Carolina
Cemex	Gastonia	North Carolina
Cemex	Greenville	South Carolina
Cemex	Greenwood	South Carolina
Cemex	Greer	South Carolina
Cemex	Indian Trail	North Carolina
Cemex	Landrum	South Carolina
Cemex	Mauldin	South Carolina
Cemex	Rock Hill	South Carolina
Cemex	Seneca	South Carolina
Ingram Concrete L.L.C.	Midland	Texas
Lehigh Hanson, Inc.	Alvin	Texas
Lehigh Hanson, Inc.	Arcola	Texas
Lehigh Hanson, Inc.	Baytown	Texas
Lehigh Hanson, Inc.	Conroe	Texas
Lehigh Hanson, Inc.	Cypress	Texas

Lehigh Hanson, Inc.	Galena Park	Texas
Lehigh Hanson, Inc.	Houston	Texas
Lehigh Hanson, Inc.	Houston	Texas
Lehigh Hanson, Inc.	Houston	Texas
Lehigh Hanson, Inc.	Livingston	Texas
Lehigh Hanson, Inc.	Rosenberg	Texas
Metro Ready Mix	Bon Aqua	Tennessee
Metro Ready Mix	Franklin	Tennessee
Metro Ready Mix	Gallatin	Tennessee
Metro Ready Mix	Lavergne	Tennessee
Metro Ready Mix	Lebanon	Tennessee
Metro Ready Mix	Murfressboro	Tennessee
Metro Ready Mix	Nashville	Tennessee
Metro Ready Mix	Nashville	Tennessee
Metro Ready Mix	Pleasant View	Tennessee
Metro Ready Mix	Smyrna	Tennessee
Redi-Mix Concrete	Dallas	Texas
Redi-Mix Concrete	Gainesville	Texas
Redi-Mix Concrete	Haltom City	Texas
Redi-Mix Concrete	Midlothian	Texas
Redi-Mix Concrete	Roanoke	Texas
Transit Mix Concrete & Materials	Athens	Texas
Transit Mix Concrete & Materials	Austin	Texas
Transit Mix Concrete & Materials	Bastrop	Texas
Transit Mix Concrete & Materials	Elgin	Texas
Transit Mix Concrete & Materials	Gilmer	Texas
Transit Mix Concrete & Materials	Greenville	Texas
Transit Mix Concrete & Materials	Henderson	Texas
Transit Mix Concrete & Materials	Jacksonville	Texas
Transit Mix Concrete & Materials	La Grange	Texas
Transit Mix Concrete & Materials	Lago Vista	Texas
Transit Mix Concrete & Materials	Leander	Texas
Transit Mix Concrete & Materials	Lockart	Texas
Transit Mix Concrete & Materials	Longview	Texas
Transit Mix Concrete & Materials	Magnolia	Arkansas
Transit Mix Concrete & Materials	Marshall	Texas
Transit Mix Concrete & Materials	Mena	Arkansas
Transit Mix Concrete & Materials	Mineloa	Texas
Transit Mix Concrete & Materials	North Tyler	Texas
Transit Mix Concrete & Materials	Palestine	Texas

Transit Mix Concrete & Materials	Paris	Texas
Transit Mix Concrete & Materials	Seven Points	Texas
Transit Mix Concrete & Materials	Spicewood	Texas
Transit Mix Concrete & Materials	Tyler	Texas
Capital Concrete, Inc.	Chesapeake	Virginia
Crider & Shockey, Inc.	Bealeton	Virginia
Crider & Shockey, Inc.	Fredericksburg	Virginia
Crider & Shockey, Inc.	Front Royal	Virginia
Crider & Shockey, Inc.	Leesburg	Virginia
Crider & Shockey, Inc.	Mt. Jackson	Virginia
Crider & Shockey, Inc.	Strasburg	Virginia
Virginia Concrete Company	Alexandria	Virginia
Virginia Concrete Company	Centreville	Virginia
Virginia Concrete Company	Chantilly	Virginia
Virginia Concrete Company	Dumfries	Virginia
Virginia Concrete Company	Fairfax	Virginia
Virginia Concrete Company	Mitchells	Virginia
Virginia Concrete Company	Newington	Virginia
Virginia Concrete Company	Newington	Virginia
Virginia Concrete Company	Stafford	Virginia
Virginia Concrete Company	Stephens City	Virginia
Virginia Concrete Company	Sterling	Virginia
Virginia Concrete Company	Sterling	Virginia
Virginia Concrete Company	Warrenton	Virginia
Virginia Concrete Company	Washington	DC
Titan Virginia Ready Mix	Centreville	Virginia
Titan Virginia Ready Mix	Clearbrook	Virginia
Titan Virginia Ready Mix	Falmouth	Virginia
Titan Virginia Ready Mix	Front Royal Ready Mix	Virginia
Titan Virginia Ready Mix	Hampton	Virginia
Titan Virginia Ready Mix	Leesburg	Virginia
Titan Virginia Ready Mix	New Port News	Virginia
Titan Virginia Ready Mix	Norfolk	Virginia
Titan Virginia Ready Mix	Portsmouth	Virginia
Titan Virginia Ready Mix	Sterling	Virginia
Titan Virginia Ready Mix	Suffolk	Virginia
Titan Virginia Ready Mix	Virginia Beach	Virginia
Titan Virginia Ready Mix	Williamsburg	Virginia
TCS MATERIALS, NORTHERN CONCRETE DIVISION of VULCAN MATERIALS	Chester	Virginia

TCS MATERIALS, NORTHERN CONCRETE DIVISION of VULCAN MATERIALS	Glen Allen	Virginia
TCS MATERIALS, NORTHERN CONCRETE DIVISION of VULCAN MATERIALS	Richmond	Virginia
TCS MATERIALS, NORTHERN CONCRETE DIVISION of VULCAN MATERIALS	Suffolk	Virginia
TCS MATERIALS, NORTHERN CONCRETE DIVISION of VULCAN MATERIALS	Williamsburg	Virginia
Carew Concrete & Supply Co., Inc.	Algoma	Wisconsin
Carew Concrete & Supply Co., Inc.	Cooperstown	Wisconsin
Carew Concrete & Supply Co., Inc.	Green Bay	Wisconsin
Carew Concrete & Supply Co., Inc.	Horicon	Wisconsin
Carew Concrete & Supply Co., Inc.	Oshkosh	Wisconsin
Carew Concrete & Supply Co., Inc.	Waupun	Wisconsin
ARROW CONCRETE COMPANY	CHARLESTON	WV
ARROW CONCRETE COMPANY	COLUMBUS	OH
ARROW CONCRETE COMPANY	HANGING ROCK	OH
ARROW CONCRETE COMPANY	MORGANTOWN	WV
ARROW CONCRETE COMPANY	NEW MARTINSVILLE	WV
ARROW CONCRETE COMPANY	PARKERSBURG	WV
ARROW CONCRETE COMPANY	STATE COLLEGE	PA
ARROW CONCRETE COMPANY	SUNBURY	OH

2009 “Excellence in Safety – Silver Level”

Company	City	State
Bayou Concrete, LLC	Theodore	Alabama
CEMEX	Tucson	Arizona
Continental Florida Materials, Inc.	Davie	Florida
Florida Rock Division of Vulcan Materials Co.	Sarasota	Florida
Florida Rock Division of Vulcan Materials Co.	Sarasota	Florida
Ernst Concrete	Kennesaw	Georgia
Meyer Material Company	McHenry	Illinois
Meyer Material Company	Wheeling	Illinois
Irving Materials, Inc.	Louisville	Kentucky
Southern Concrete Materials, Inc.	Asheville	North Carolina
Southern Concrete Materials, Inc.	Charlotte	North Carolina

Southern Concrete Materials, Inc.	Waynesville	North Carolina
Lafarge Canada	Milton	Ontario
Lehigh Hanson, Inc.	Cleveland	Texas
Redi-Mix Concrete	Lewisville	Texas
Transit Mix Concrete & Materials	Georgetown	Texas
Capitol Concrete, Inc.	Norfolk	Virginia

2009 “Excellence in Safety – Bronze Level”

Company	City	State
CEMEX	Sahuarita	Arizona
CEMEX	Pleasanton	California
CEMEX	San Francisco	California
CEMEX Construction Materials Pacific, LLC	Friant	California
CEMEX Construction Materials Pacific, LLC	Friant	California
CEMEX Construction Materials Pacific, LLC	Modesto	California
CEMEX Construction Materials Pacific, LLC	Modesto	California
Vulcan Materials Company	Bakersfield	California
Vulcan Materials Company	San Diego	California
Aggregate Industries, Inc.	Aurora	Colorado
Aggregate Industries, Inc.	Aurora	Colorado
CEMEX	Orlando	Florida
Florida Rock Division of Vulcan Materials Co.	Tallahassee	Florida
Florida Rock Division of Vulcan Materials Co.	Miami	Florida
Florida Rock Division of Vulcan Materials Co.	Miami	Florida
Florida Rock Division of Vulcan Materials Co.	Gainesville	Florida
Tarmac America, LLC – Titan American Business	Jacksonville	Florida
Tarmac America, LLC – Titan American Business	Ft. Lauderdale	Florida
Tarmac America, LLC – Titan American Business	Miami	Florida
Tarmac America, LLC – Titan American Business	North Miami Beach	Florida
Tarmac America, LLC – Titan American Business	Pompano Beach	Florida
Tarmac America, LLC – Titan American Business	Tampa	Florida
Tarmac America, LLC – Titan American Business	Melbourne	Florida
Ernst Concrete	Lawrenceville	Georgia
Ernst Concrete	Lithonia	Georgia
Ernst Concrete	Monroe	Georgia
Meyer Material Company	Des Plaines	Illinois
Meyer Material Company	South Elgin	Illinois

Ozinga Ready Mix Concrete, Inc.	Montgomery	Illinois
Ozinga Ready Mix Concrete, Inc.	Chicago	Illinois
Ozinga Ready Mix Concrete, Inc.	Mokena	Illinois
Ozinga Ready Mix Concrete, Inc.	Plainfield	Illinois
Irving Materials, Inc.	Evansville	Indiana
Irving Materials, Inc.	Evansville	Indiana
Irving Materials, Inc.	Lafayette	Indiana
Irving Materials, Inc.	Muncie	Indiana
Ernst Concrete	Crestwood	Kentucky
S & G Concrete	Baltimore	Maryland
Superior Materials, LLC.	Detroit	Michigan
Concrete Company of Springfield	Springfield	Missouri
Eastern Concrete Materials, Inc.	Bogota	New Jersey
Eastern Concrete Materials, Inc.	Roseland	New Jersey
Vulcan Materials Company	Albuquerque	New Mexico
Hanson Aggregates New York, LLC.	Scottsville	New York
CEMEX	Charlotte	North Carolina
CEMEX	Raleigh	North Carolina
Chandler Concrete Company, Inc.	Greensboro	North Carolina
Southern Concrete Materials	Concord	North Carolina
Southern Concrete Materials	Swannona	North Carolina
Southern Concrete Materials	Weaverville	North Carolina
Buckeye Ready-Mix, LLC.	Delaware	Ohio
Ernst Concrete	Fairfield	Ohio
Ernst Concrete	Lebanon	Ohio
Moraine Materials, Inc.	Fairborn	Ohio
Moraine Materials, Inc.	Fairfield	Ohio
Phillips Companies	Beavercreek	Ohio
Lafarge Canada, Inc.	Barrie	Ontario
Lafarge Canada, Inc.	Nespan	Ontario
Cemex	Anderson	South Carolina
Cemex	Spartanburg	South Carolina
Metro Ready Mix	Nashville	Tennessee
Lehigh Hanson, Inc.	Conroe	Texas
Lehigh Hanson, Inc.	Houston	Texas
Lehigh Hanson, Inc.	Texas City	Texas
Redi-Mix Concrete	Dallas	Texas
Redi-Mix Concrete	Denton	Texas
Redi-Mix Concrete	Frisco	Texas
Redi-Mix Concrete	Prosper	Texas
Chandler Concrete Company, Inc.	Roanoke	Virginia

Carew Concrete & Supply, Inc.	Appleton	Wisconsin
Meyer Material Company	West Allis	Wisconsin